Past year’s context: New Fees & Funding Regime, + Deregulation of Student Numbers

• First cohort of students under new regime arrived Sept 2012
• Our recruitment effort under heading of Project 2012
• “Core & Margin” model: strong competition for AAB+ students

Outcome:
  – Slightly increased our AAB+ proportion, to 56.22%
  – Slight decrease in overall full-time intake (but December statistics)
  – In the sector: Some surprising ups and downs

• Widening participation outcome:
  – Overall WP performance very similar to 2011
  – Excellent WP profile for students from North East (ahead of benchmarks)

• International Students outcome:
  – Undergraduate intake increased by 22.4%
Snapshot of our rankings position in Russell Group

- **Categories**
  - “World university rankings”
  - Finance
  - Research
  - Student Experience
- **Can be done a snapshot for current year, or (in each category) over time**
- **Many other possibilities**
  - National rankings (E.g. various newspapers)
  - Partial rankings (E.g. ISB, PRES, PTES, ...)
  - Mappings (E.g. U-multirank)
## Russell Group Comparisons 2011/12

### Activity

- **World University Rankings**
  - Times Higher
  - Shanghai Jiao Tong
  - Leiden
  - Webometrics
  - QS

- **Finance**
  - Total Income
  - Net assets
  - % Staff Cost / Income
  - % Surplus / Total Income
  - % Total Reserves / Income
  - Res Grants & Contracts
  - Academic Papers / Academic Citations
  - Academic Doctoral Qualifiers

- **Research**
  - Res Grants & Contracts
  - RG&C / Academic
  - Papers / Academic
  - Citations / Academic
  - Doctoral Qualifiers / Academic

- **Student Experience**
  - NSS Q22 2010/11
  - THE Student Experience Survey
  - DLHE
  - % AAB+ (from HEFCE)

### Measures

```plaintext
<table>
<thead>
<tr>
<th>University</th>
<th>Total Income</th>
<th>Net assets</th>
<th>% Staff Cost / Income</th>
<th>% Surplus / Total Income</th>
<th>% Total Reserves / Income</th>
<th>Res Grants &amp; Contracts</th>
<th>Academic Papers / Academic Citations</th>
<th>Academic Doctoral Qualifiers</th>
<th>NSS Q22 2010/11</th>
<th>THE Student Experience Survey</th>
<th>DLHE</th>
<th>% AAB+</th>
</tr>
</thead>
<tbody>
<tr>
<td>Birmingham</td>
<td>471,997</td>
<td>725,327</td>
<td>54%</td>
<td>1.6%</td>
<td>100%</td>
<td>45</td>
<td>44</td>
<td>25.0</td>
<td>0.44</td>
<td>88</td>
<td>81</td>
<td>91.1%</td>
</tr>
<tr>
<td>Bristol</td>
<td>426,741</td>
<td>525,847</td>
<td>55%</td>
<td>2.3%</td>
<td>67%</td>
<td>45</td>
<td>5.5</td>
<td>36.8</td>
<td>0.21</td>
<td>86</td>
<td>75</td>
<td>93.5%</td>
</tr>
<tr>
<td>Cambridge</td>
<td>1,322,128</td>
<td>2,640,900</td>
<td>44%</td>
<td>3.6%</td>
<td>82%</td>
<td>67</td>
<td>5.5</td>
<td>43.3</td>
<td>0.51</td>
<td>92</td>
<td>84</td>
<td>92.0%</td>
</tr>
<tr>
<td>Cardiff</td>
<td>425,539</td>
<td>402,867</td>
<td>59%</td>
<td>2.1%</td>
<td>61%</td>
<td>43</td>
<td>4.0</td>
<td>24.0</td>
<td>0.10</td>
<td>89</td>
<td>81</td>
<td>92.5%</td>
</tr>
<tr>
<td>Durham</td>
<td>263,970</td>
<td>261,562</td>
<td>55%</td>
<td>4.4%</td>
<td>34%</td>
<td>41</td>
<td>4.7</td>
<td>33.1</td>
<td>0.15</td>
<td>89</td>
<td>80</td>
<td>92.1%</td>
</tr>
<tr>
<td>Edinburgh</td>
<td>700,887</td>
<td>1,576,438</td>
<td>51%</td>
<td>5.9%</td>
<td>141%</td>
<td>66</td>
<td>4.4</td>
<td>33.7</td>
<td>0.57</td>
<td>83</td>
<td>79</td>
<td>93.8%</td>
</tr>
<tr>
<td>Exeter</td>
<td>272,824</td>
<td>490,707</td>
<td>52%</td>
<td>1.7%</td>
<td>123%</td>
<td>45</td>
<td>4.1</td>
<td>24.8</td>
<td>0.10</td>
<td>91</td>
<td>79</td>
<td>91.9%</td>
</tr>
<tr>
<td>Glasgow</td>
<td>439,839</td>
<td>500,997</td>
<td>53%</td>
<td>1.9%</td>
<td>36%</td>
<td>66</td>
<td>4.8</td>
<td>34.1</td>
<td>0.33</td>
<td>89</td>
<td>80</td>
<td>95.1%</td>
</tr>
<tr>
<td>Imperial</td>
<td>765,513</td>
<td>908,365</td>
<td>49%</td>
<td>8.0%</td>
<td>55%</td>
<td>67</td>
<td>6.1</td>
<td>47.2</td>
<td>0.42</td>
<td>86</td>
<td>77</td>
<td>92.2%</td>
</tr>
<tr>
<td>King’s</td>
<td>554,220</td>
<td>776,314</td>
<td>59%</td>
<td>7.9%</td>
<td>43%</td>
<td>52</td>
<td>4.2</td>
<td>29.3</td>
<td>0.14</td>
<td>82</td>
<td>73</td>
<td>95.4%</td>
</tr>
<tr>
<td>Leeds</td>
<td>537,554</td>
<td>504,604</td>
<td>53%</td>
<td>12.5%</td>
<td>46%</td>
<td>52</td>
<td>4.3</td>
<td>23.7</td>
<td>0.19</td>
<td>87</td>
<td>83</td>
<td>92.7%</td>
</tr>
<tr>
<td>Liverpool</td>
<td>433,744</td>
<td>521,823</td>
<td>51%</td>
<td>2.1%</td>
<td>40%</td>
<td>66</td>
<td>4.7</td>
<td>27.3</td>
<td>0.15</td>
<td>86</td>
<td>72</td>
<td>91.1%</td>
</tr>
<tr>
<td>LSE</td>
<td>243,735</td>
<td>392,232</td>
<td>52%</td>
<td>9.9%</td>
<td>89%</td>
<td>52</td>
<td>3.2</td>
<td>8.0</td>
<td>0.13</td>
<td>85</td>
<td>74</td>
<td>92.9%</td>
</tr>
<tr>
<td>Manchester</td>
<td>807,311</td>
<td>746,228</td>
<td>52%</td>
<td>6.0%</td>
<td>20%</td>
<td>50</td>
<td>4.3</td>
<td>26.6</td>
<td>1.20</td>
<td>83</td>
<td>77</td>
<td>91.1%</td>
</tr>
<tr>
<td>Newcastle</td>
<td>386,293</td>
<td>297,271</td>
<td>54%</td>
<td>2.5%</td>
<td>32%</td>
<td>44</td>
<td>3.4</td>
<td>22.2</td>
<td>0.11</td>
<td>89</td>
<td>81</td>
<td>93.5%</td>
</tr>
<tr>
<td>Nottingham</td>
<td>520,287</td>
<td>359,676</td>
<td>55%</td>
<td>4.6%</td>
<td>29%</td>
<td>38</td>
<td>3.9</td>
<td>20.8</td>
<td>0.36</td>
<td>88</td>
<td>81</td>
<td>92.0%</td>
</tr>
<tr>
<td>Oxford</td>
<td>1,016,161</td>
<td>2,205,385</td>
<td>49%</td>
<td>5.1%</td>
<td>54%</td>
<td>76</td>
<td>4.7</td>
<td>39.1</td>
<td>0.38</td>
<td>92</td>
<td>84</td>
<td>90.4%</td>
</tr>
<tr>
<td>Queen Mary</td>
<td>307,284</td>
<td>286,944</td>
<td>62%</td>
<td>-3.1%</td>
<td>22%</td>
<td>54</td>
<td>4.2</td>
<td>31.6</td>
<td>0.05</td>
<td>87</td>
<td>78</td>
<td>90.3%</td>
</tr>
<tr>
<td>Queen’s</td>
<td>286,314</td>
<td>418,252</td>
<td>53%</td>
<td>5.0%</td>
<td>32%</td>
<td>48</td>
<td>4.1</td>
<td>21.2</td>
<td>0.26</td>
<td>87</td>
<td>79</td>
<td>92.9%</td>
</tr>
<tr>
<td>Sheffield</td>
<td>450,920</td>
<td>600,707</td>
<td>51%</td>
<td>4.4%</td>
<td>76%</td>
<td>50</td>
<td>4.4</td>
<td>26.4</td>
<td>0.26</td>
<td>90</td>
<td>84</td>
<td>91.8%</td>
</tr>
<tr>
<td>Southampton</td>
<td>437,873</td>
<td>325,478</td>
<td>54%</td>
<td>3.2%</td>
<td>35%</td>
<td>48</td>
<td>4.9</td>
<td>28.8</td>
<td>0.22</td>
<td>88</td>
<td>81</td>
<td>90.8%</td>
</tr>
<tr>
<td>UCL</td>
<td>871,210</td>
<td>750,441</td>
<td>54%</td>
<td>3.0%</td>
<td>33%</td>
<td>72</td>
<td>5.6</td>
<td>41.2</td>
<td>0.20</td>
<td>85</td>
<td>74</td>
<td>92.5%</td>
</tr>
<tr>
<td>Warwick</td>
<td>440,088</td>
<td>302,465</td>
<td>49%</td>
<td>7.1%</td>
<td>37%</td>
<td>58</td>
<td>4.5</td>
<td>23.1</td>
<td>0.24</td>
<td>87</td>
<td>80</td>
<td>90.2%</td>
</tr>
<tr>
<td>York</td>
<td>263,212</td>
<td>221,476</td>
<td>54%</td>
<td>2.2%</td>
<td>35%</td>
<td>42</td>
<td>4.5</td>
<td>23.8</td>
<td>0.25</td>
<td>88</td>
<td>78</td>
<td>91.6%</td>
</tr>
</tbody>
</table>
```
<table>
<thead>
<tr>
<th>University</th>
<th>THE Student Experience Survey</th>
<th>National Student Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Birmingham</td>
<td>15</td>
<td>13</td>
</tr>
<tr>
<td>Bristol</td>
<td>50</td>
<td>52</td>
</tr>
<tr>
<td>Cambridge</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Cardiff</td>
<td>21</td>
<td>22</td>
</tr>
<tr>
<td>Durham</td>
<td>19</td>
<td>13</td>
</tr>
<tr>
<td>Edinburgh</td>
<td>29</td>
<td>27</td>
</tr>
<tr>
<td>Exeter</td>
<td>18</td>
<td>26</td>
</tr>
<tr>
<td>Glasgow</td>
<td>7</td>
<td>8</td>
</tr>
<tr>
<td>Imperial</td>
<td>62</td>
<td>71</td>
</tr>
<tr>
<td>King's</td>
<td>74</td>
<td>55</td>
</tr>
<tr>
<td>Leeds</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>Liverpool</td>
<td>35</td>
<td>43</td>
</tr>
<tr>
<td>LSE</td>
<td>92</td>
<td>85</td>
</tr>
<tr>
<td>Manchester</td>
<td>33</td>
<td>47</td>
</tr>
<tr>
<td>Newcastle</td>
<td>13</td>
<td>15</td>
</tr>
<tr>
<td>Nottingham</td>
<td>28</td>
<td>19</td>
</tr>
<tr>
<td>Oxford</td>
<td>6</td>
<td>4</td>
</tr>
<tr>
<td>Queen Mary</td>
<td>78</td>
<td>50</td>
</tr>
<tr>
<td>Queen's</td>
<td>83</td>
<td>54</td>
</tr>
<tr>
<td>Sheffield</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Southampton</td>
<td>10</td>
<td>7</td>
</tr>
<tr>
<td>UCL</td>
<td>61</td>
<td>49</td>
</tr>
<tr>
<td>Warwick</td>
<td>11</td>
<td>15</td>
</tr>
<tr>
<td>York</td>
<td>32</td>
<td>61</td>
</tr>
</tbody>
</table>
Learning and Teaching

• Continued progress in student experience (Project 2012):
  – More than 10,000 ReCap recordings in 62 enabled venues in Semester 1
  – £236,900 from Higher Education Academy for Parity of Esteem project
  – Blackboard: One million page-views per week
• 2013 Access Agreement approved by OFFA
• Deregulation of numbers at ABB+ for 2013 entry
• NSS 2012 overall satisfaction score stable at 89%
• Ranked 17th in Sunday Times University Guide for 2013
• International Student Barometer Autumn 2012:
  – 1st/15 RG for library, learning technology, careers advice, work experience, eco-friendly attitude, living costs and support overall
• Employability performance improved: 95.2% of 2011 graduates employed; 80.4% in graduate level jobs
Research

• Research income: a slight decrease, ~2.5%, to ~£86M
• Research awards: a 5% increase, to ~£97M
• 7th out of 101 institutions in UK for number of KTPs
• Excellent progress in European awards (both Framework7 and ERC grants)

• Signal Successes
  – Neptune Centre, £7m
  – Drug Trials, with NHS Trust: Ariad & CRUK, £21.9m over 10 years
  – Prof Sugata Mitra wins TED Wish: $1m for “The School in the Cloud”

• REF preparation is the main focus of activities
• Significant growing efforts around Open Access (publications and data).
Engagement and Internationalisation

• 3 Societal Challenge Themes launched
• New Director of NIReS, Prof Phil Taylor
• Discussing overlap areas & coordination between Ageing, Social Renewal and Sustainability
• British Science Festival – Newcastle Sept 2013 – 40% of programme Newcastle University
• Science Central ‘open for business’
• Working with Newcastle City Council to mitigate culture cuts
• Regional developments: MoU with Northumberland Council
• First ever Chinese Graduation ceremony – Shanghai
• Singapore 300 students, NUMed 220 students
• Xiamen Partnership and Confucius Institute launch May 17th
Hitting the Headlines

The Idea of a World-Class Civic University

Mail Online

All bunged up? Try a spritz of seaweed

Caffeine amps up bees' memory, study finds

Los Angeles Times

Hero Complex

The Journal

Tyneside rules the waves

Tina Gharavi film I Am Nasir nominated for Bafta - VIDEO

BBC Science & Environment

Sea urchin nickel 'trick' could be key to capturing carbon

The Guardian

TV chefs’ recipes ‘less healthy than ready meals’
Financial sustainability

• 2011-12 a difficult year
  – 7% (£8m) reduction in HEFCE grants, cuts in FEC recovery on research and pressure on our costs reduced surplus by 43%
  – However work in earlier years enabled us to absorb the bad news

• 2012-13 is proving rather better
  – Significant growth in research income (up 12% year to date)
  – Good result on student recruitment
  – Better than expected HEFCE funding for Erasmus and PGT

• 2013-14 looks OK
  – Opportunity to invest in academic and IT infrastructure

• Long term funding concerns
  – Increasing dependency on achieving student recruitment targets
  – Further rounds of public expenditure cuts likely in 2015-16 and beyond
  – Need to convince BIS and Treasury that we deliver value for money
  – Forthcoming Treasury Spending Review
Estate

- New Student Forum completed July 2012
- INTO Teaching Building and Residences (543 beds) completed September 2012
- Armstrong refurbishment phase 2 complete June 2013
- Fine Art refurbishment – complete January 2013
- Institute of Neuroscience extension – Phase 1 complete June 2013
- Redevelopment of Kensington/Park Terrace / Grand Hotel for student accommodation – completion June 2014
- Refurbishment of Grand Hotel – Completion August 2013
Environmental Sustainability Achievements

- Attaining a 1st Class award from People and Planet Green League - 2012 (26th)
- Dual accreditation - Platinum EcoCampus and ISO140001
- Completion of £4.4m boiler scheme saved 1,500t CO₂
- Recycling rates ca 93%
- Energy consumption contained despite new buildings
- Water use reduced by a further 3.9% - 23.9% since 2008/9
- Proportion of staff travelling to work by car reduced from 40% in 2004 to 20% in 2012
- Biodiversity projects, including reduction of pesticide / herbicide use and creation of allotments, woodland corridors and wildlife friendly areas.
- Launched Green Impact awards
Thank you to all staff and students for the successes enjoyed by the University.
“I would like to ask if you would be prepared to expound on your thinking behind asking the Registrar to consider changes to the service cluster arrangements in the Professional Support Services, which rests on the principles of:

- The alignment of and contribution by PSS to the strategic objectives of the University
- Effective and consistent join-up on service delivery
- Focus on implementation - getting the detail right
- Better communication

I am also particularly interested in how this review relates to the faculties, on whom service delivery is of course dependent, and with whom – in some cases – service and process delivery is shared.”
“In the light of the Finch report on Open Access, what is the University’s position regarding the implications for university research, particularly in the Arts and Humanities?

We are particularly concerned about the implications for:

– individual academics (whether they are ECRs or ERs on full or fractional contracts)
– postgraduate researchers through Leverhulme, AHRC, ESRC or British Academy
– learned societies/journals as critical outlets for publications in niche areas of research
– the future status of non-Open Access journals and monographs as research outputs”
Question 3

Professor Barry Gills (GPS), President UCU

"Does the VC believe that a cross-section of all staff should be represented on University Remuneration Committee?"
Late question

Professor Colin Brooks  
The Medical School

"Is the VC aware that many academic units in the University are failing to follow the rules for REF2014 that state "No sub-panel will make any use of journal impact factors, rankings, lists, or the perceived standing of publishers in assessing the quality of research outputs", and that those units thereby risk damaging the University's REF outcome?"."