STRATEGY IMPLEMENTATION GROUP
(Sub-Committee of Executive Board)

1. SECRETARY: Kelly Oliver

2. MEMBERSHIP (Indicative)
   Ex officio members:
   (a) Deputy Vice Chancellor (Chair)
   (b) University Registrar
   (c) Director of Strategic Planning and Change
   (d) Chief Information Officer
   (e) Director of Marketing
   (f) Risk Management Adviser

3. PROCEDURE
   Meetings will normally be held every six weeks.

4. TERMS OF REFERENCE
   (a) In respect of strategy monitoring:
       (i) to monitor KPI information, risks, milestones and transformative initiatives aligned
           with the University Vision,
       (ii) to consider enabling work or actions needed in areas that are highlighted as Red or
            Amber,
       (iii) to identify strategic opportunities with the appropriate EB owners,
       (iv) to monitor the progress and co-dependency of transformative initiatives,
       (i) to consider the prioritisation of new initiatives and make recommendations to
           Executive Board as appropriate.

   (b) In respect of strategic enablers:
       (i) to consider the co-dependency between strategic enablers in support of core
           strategies: Research, Education, Engagement and Place and Global,
       (ii) to monitor the University’s ability to create value over time for different stakeholder
            groups,
       (iii) to identify risks and opportunities relating to the strategic enablers and to make
            recommendations to Executive Board as appropriate.

   (c) In respect of the Values and Guiding Principles:
       (i) to promote and uphold the University’s Values and Guiding Principles by working
           with academic and professional service staff,
       (ii) to identify opportunities to promote the University’s values and guiding principles
            externally.

Established by Executive Board, 13 November 2018