

NEWCASTLE UNIVERSITY

THE FIFTY-NINTH ORDINARY MEETING OF CONVOCATION

Saturday 11 June 2016

Present: Mr AE Jones (in the chair); Mr V Allen; Mrs J Allison; Dr E Anderson; Mrs M J Anderson; Mr K D Bartlett; Miss S Bevan; Professor C Brink (Vice-Chancellor); Mr M Bond; Dr R Butterfield; Professor P Byrne; Dr P R Coxon; Miss R Draper; Dr D Dunleavy; Dr M Grady; Mrs E Hood; Mr P B F Hood; Mr J Jeffery; Reverend J N L Latham; Dr R W McRae; Mr P Morris; Mr W G Oliver; Mr J D R B Percy; Mrs P Percy; Mrs C Pearson; Mrs M D Penn; Mr R S V Rajan; Mrs M Reed; Mr H Regnart; Mr N P Richardson; Mr A Robson; Dr L M Rozner; Miss K Rufus; Mr A Rummens; Dr R S Shiel; Miss E E Symington; Miss Y Tao; Mr R M Theaker; Mr L Venus; Mrs S M Walker; Miss J Walker; Professor A J Walton; Mr F T Walton; Ms J A Wigfield; Mr G Wynn; Miss Y Zhao

In attendance: Mrs G Jeffery; Miss C J Butterfield; Ms D Challoner; Mr R Dale; Professor R Davies; Dr J Hogan; Ms A Kelly; Miss L McKay; Miss T Readshaw; Mrs S Taylor; Miss A Warren; Mr J Wigfield; Miss C Zhang;

1. WELCOME

The Chair welcomed members to the Fifty-Ninth Ordinary meeting of Convocation.

The Chair reported that this will be the last meeting with Professor Brink as the Vice-Chancellor before his retirement and that Professor Brink would deliver the 2016 Convocation Lecture.

The Chair reported the sad loss of Lord Walton of Detchant, a past Chair of Convocation, who passed away in April at the age of 93. Lord Walton was a medical pioneer in muscular dystrophy and champion of Newcastle University. Amongst many national and international achievements, honours and awards, his esteemed research and career were recognised in 2014 with the creation of the John Walton Muscular Dystrophy Research Centre at Newcastle University, which supports world-leading research in this field.

The Chair highlighted his own experience over 40 years of Lord Walton's absolute commitment to both students and alumni, in addition to his outstanding career in Medicine. Mr Jack Jeffrey, the previous Chair of Convocation, also spoke about Lord Walton, emphasising that he was a great friend and patron of the University and alumni and never missed an opportunity to promote the work of both.

2. MINUTES

The Minutes of the meeting of Convocation held on Saturday 20 June 2015 were approved as a correct record.

[Circulated with the agenda as Document A.]

3. MATTERS ARISING

The Chair proposed that any matters arising could be covered in the main during the presentations given by the Vice-Chancellor, the Pro-Vice-Chancellor, Engagement and Internationalisation and the Registrar, and any subsequent contributions from the floor.

4. THE VICE-CHANCELLOR'S STATEMENT 2015-16

Received: The Vice-Chancellor's Report to Convocation, 11 June 2016.

The Vice-Chancellor's report highlighted a number of successes over the previous year, across all aspects of university life including the following:

Noted that:

1. The Vice-Chancellor also expressed his own sadness at the passing of Lord Walton, who was a great personal friend, and observed that it had been a privilege to know and work with him as a colleague.
2. Special congratulations were offered by the Vice-Chancellor to some individual members of staff for their successes over the past year:
 - Dr Muz Haniffa: Lister Institute Research Prize Fellowship. The Lister Institute is the oldest medical charity in the country. The Lister Institute Research Prize Fellowship is a substantial award for Dr Haniffa to further her research and is the top prize in Biomedicine awarded in the country.
 - Professor Harry Gilbert was elected as a Fellow of the Royal Society.
 - Professor Peter Stone: UNESCO Chair. Newcastle University has been invited by UNESCO to join its prestigious universities network and establish the first ever UNESCO Chair in Cultural Property Protection and Peace with Peter appointed as the first Chair.
 - Professor Dame Vicki Bruce: Fellow of the British Academy; Appointed Dame Commander of the British Empire for services to Higher Education and Psychology in 2015.
 - Professor Mark Shucksmith: Carnegie Fellowship. In early 2015, Newcastle Institute for Social Renewal Director and Professor of Planning, Mark Shucksmith, was awarded a prestigious Carnegie Fellowship, in order to lead the Trust's project InterAction: How the third sector and academics can work together to influence policy and practice.
 - Professor Paul Watson: led a successful bid to the Treasury for £15 million to create the National Institute for Smart Data Innovation (NISDI) in Newcastle. This will be match funded with a further £15 million by the University.
 - Profess Jackie Kay MBE, Professor of Creative Writing: Appointed as Scotland's Makar (National Poet) and made a Fellow of the Royal Society of Edinburgh (RSE).
 - Professor Phil Taylor: Establishment of the National Centre for Energy Integration with £20 million funding from the Engineering and Physical Sciences Research Council (EPSRC), Siemens and Newcastle University, to be located on the Science Central site.
 - Professor Mark Tewdwr-Jones: Newcastle City Futures Unit (Research Council UK). One of only a few pilot projects in the country sponsored by the Research Council UK, has been awarded to Professor Tewdwr-Jones to lead a test project in Newcastle on the future of cities.

- Professor Sir Doug Turnbull: Professor Turnbull has been knighted in the Queen's Birthday Honours list for his development of a treatment for Mitochondrial Disease.
 - Newcastle University Business School has received European Quality Improvement System (EQUIS) reaccreditation for the next three years maintaining their triple accreditation status.
3. Newcastle University is one of only eight UK universities to receive the Athena SWAN (Senior Women Academic Network) Silver Award.
 4. In the National Student Survey 91% of our students said they were satisfied overall, ranking us in joint 6th place in the UK and 1st within the Russell Group. Student employability is also high with 94% of our students in employment or further study within six months of graduating.
 5. In April 2016, we received confirmation of the successful outcome of the Quality Assurance Agency (QAA) Higher Education Review. This accreditation only takes place once every five years.
 6. With the introduction of the Jubilee Quad and the completion of the Boiler House project in the coming year, this will provide a ceremonial walkway and event space for congregations.
 7. The current Richardson Road student accommodation will be replaced with a 6 block accommodation complex comprising 1200 ensuite rooms which will be known as Park View Student Village.
 8. The Urban Science Building is already under construction at Science Central, which will be the third building to be occupied by the University on the site. The Urban Science Building will be completed by September 2017 and will house energy, transport and urban science research work along with the School of Computing Science. Architects' plans are in place for the building to be joined by a bridge to a Learning and Teaching Centre. There are also plans for an Innovation Hub to be situated next to this. This will complete the core representation of the University at Science Central.
 9. Interviews for the candidates for the new Vice-Chancellor will take place at the end of June, and the announcement of the new Vice-Chancellor is expected in July. The new Vice-Chancellor will be in post from 1st January 2017.
 10. The Vice-Chancellor thanked Convocation for their support over previous years.
 11. On behalf of Convocation, the Chair thanked the Vice-Chancellor for his continued support to Convocation and Alumni and extended his best wishes to the Vice-Chancellor and his family for his forthcoming retirement.

Contributions and questions from the floor:

a. Mr John Percy (BSc Mining Engineering 1962)

Mr Percy thanked the Vice-Chancellor for his presentation and wished him and his family every success with his forthcoming retirement.

As a previous Editor of 'Underneath the Arches', a quarterly magazine produced for

Newcastle University graduates, Mr Percy recalled a previous conversation with the Vice-Chancellor in which he asked why alumni were so important to the University, to which the Vice-Chancellor responded that we should not think of alumni solely as potential donors, but as friends first.

Mr Percy stated that he detected an undertone, along with fellow alumni that the donor part had become more of a priority, exemplified by the changes to the University website where a "Donate" button now featured predominately throughout all the Alumni section and asked the Vice-Chancellor if alumni engagement remained important as a priority for the University or if fundraising has now become a more important focus.

Response:

The Vice-Chancellor stated that fundraising is, of course, important to the University and it is in the nature of what universities do. However, he does not think that one element is more important than any other, and this has not changed. His desire was that the alumni will continue to be as important to the University as they always have been.

b. Mr Nick Richardson (BSc Zoology 1977)

Mr Richardson expressed his support for the concerns raised by Mr Percy and enquired why the Alumni Association had been removed as a brand on the University website, Facebook and LinkedIn pages.

Response:

The Vice-Chancellor asked the Registrar to respond to this question during his presentation on Alumni Engagement. See Minute 6, point 8 below.

c. Mr Horace Regnart (LLB 1968)

Mr Regnart asked the Vice-Chancellor three questions:

- i) Does the Vice-Chancellor agree it would be a good idea if we had a first female Vice-Chancellor?
- ii) Does the new emphasis on the University's provision of student accommodation imply a drop in the call for students living in housing of multiple occupation in neighbouring suburbs?
- iii) With the forthcoming EU Referendum, what are the likely consequences for non-immigrant foreign students, either from the EU or elsewhere, in particular with respect to this University?

Response:

The Vice-Chancellor responded:

- i) The Vice-Chancellor is a strong proponent for Equality and Diversity including gender equality and would welcome the appointment of a female Vice-Chancellor as women are underrepresented in institutional leadership roles nationally. The Vice-Chancellor reminded Convocation that he is not directly involved with the recruitment process for the replacement Vice-Chancellor.
- ii) The University is committed to providing University student accommodation for all 1st year students. It is the custom and practice that 1st year students prefer to stay

in University accommodation and thereafter transfer to private accommodation. There is a market opportunity for more private accommodation which will probably lead to an increase in buildings.

- iii) The University has benefited from European Research Funding, along with other universities in this country. Newcastle University is the top performing University in Europe, not just the UK, for research funding for transport. Nobody is yet clear on what the changes could mean if the outcome of the referendum was for the UK to leave the EU. European students are not currently treated as International Students, but universities in general would need to review this if the vote was to leave.

d. Mrs Pat Percy (MBBS 1960)

As the Honorary Treasurer and membership secretary of one of the University's Alumni Branches, Mrs Percy reported that when new members apply to join, their contact details are given to her which she then passes on to the NU Advancement team along with any updates that she may subsequently receive from members. In return, the previous DARO office used to supply her predecessor with contact details to ensure that membership information was up to date. This procedure has now stopped due to new procedures implemented by the University. She suspected that the committee would expect their membership secretary to hold up-to-date information and asked if the current situation could be reviewed.

Response:

The Chair asked the Registrar to respond to this question during his presentation on Alumni Engagement. See Minute 6, point 11 below.

5. FREEDOM CITY 2017

Received: A PowerPoint presentation and an oral report from Professor Richard Davies, Pro-Vice-Chancellor Engagement and Internationalisation.

Noted that:

1. Professor Davies presented the archive film footage of Dr King receiving his Honorary Degree in the King' Hall on the 13th November 1967. There were three members of the meeting of Convocation who were present during that Honorary Degree Ceremony.
2. Freedom City 2017 is a city wide celebration to mark the 50-year anniversary of the honorary degree award to Martin Luther King. It is a partnership with many different organisations including Northumbria University, cultural organisations, museums, local MPs and partners from the City. The programme was officially launched in November 2015 by Matthew Barzun, the US Ambassador in London.
3. Plans are being made for the 49th Anniversary in November 2016, and the 50th Anniversary on 13 November 2017, including an Honorary Degree Ceremony. There are approximately 30 different events which are currently in the planning stages including a mass participation event to be staged on the NewcastleGateshead Quayside; a concert of the music of the civil rights movement; an exhibition at the Great North Museum and a Public Lecture on the themes of war, racism and poverty. A sculpture of Dr King has been commissioned by the University and will be unveiled during the celebrations.

6. ALUMNI ENGAGEMENT: FUTURE PLANS

Received: An update from Dr John Hogan, Registrar on current and proposed alumni engagement activities.

Noted that:

1. The Registrar thanked the Chair of Convocation and members of the Alumni for their continued support and input, and welcomed back Mrs Charlotte Pearson, NU Alumni & Supporter Engagement Manager following her period of maternity leave.
2. The office previously known as the Development and Alumni Relations Office (DARO), which was established in 1999, has now evolved into the NU Advancement team, which is part of the Corporate Affairs Directorate. The strategic objective of this team is to support the University's mission of building lifelong meaningful relationships between the University and its alumni and to increase awareness of 'giving' to Newcastle University and to develop, manage and promote relationships with a range of philanthropic funders.
3. A major alumni survey was undertaken last year that received a good response. Four particular themes came through as a result of the survey: interest in the current work of the University; how is the University currently doing; supporting current students; advice and expertise offered to students from existing alumni.
4. Professor Anya Hurlbert has been appointed as the Dean of Advancement. She will be the main academic lead on this front and a powerful advocate for the development of alumni relations and engagement.
5. It is the commitment of the University to build lifelong and meaningful relationships between the University and its alumni. The University is very conscious of the value of the alumni community in its own right, as well as the potential for fundraising from this community. The Registrar expressed the view that alumni engagement must be something that is believed to be of mutual benefit for all parties and must not appear to be exclusively one way or the other.
6. Progress in terms of activity made in the last year has included an increase in contactable alumni from 57% to 71%; the increased circulation of Arches to 118,000; a series of professional networking events have been initiated; and the development of an e-mentoring programme is underway.
7. In the past, the University has used the title Alumni Association as a brand for alumni. It was thought that this brought a sense of belonging but some feedback received was that this sounds like something you have to join, and may even imply a monetary commitment. The University did not want to create any such impression or barrier to alumni engagement. Anyone who studies at Newcastle University automatically becomes a member of the alumni and should feel part of this community.
8. In response to an earlier comment from Mr Nick Richardson, the Registrar confirmed that this branding change had been implemented but that the University Alumni Facebook page is still accessible with approximately 11,000 members, 13,000 members on LinkedIn and 7,000 on Twitter.
9. Approximately 180,000 graduates form our alumni community, 16,000 of whom are former staff. The University recognised that the alumni community is an important reference point for students and staff and his desire was that former students would feel

that they could be advocates and ambassadors for the good work and reputation of the University.

10. The University welcomes and encourages members of the alumni community to come forward to engage with the University across numerous activities and fronts including through Convocation and other reunions which take place each year. He observed that already members of the Alumni Consultative Group (ACG) along with almost 100 other alumni were involved with a range of bodies, committees and activities throughout the University providing valuable insight to the University.
11. As a strategy, the University recognised that the alumni community was likely to be most effective with a federal model of association (as opposed to a centrally controlled organisation) whereby alumni could lead the formation, development and activities of common-interest groups or branches primarily through their own self-supporting organisation, with the University providing facilitation, information, brand association and support wherever possible.
12. In response to an earlier question from Mrs Pat Percy, the Registrar reported that in terms of data and personal information, the University must be cautious in the way personal data is handled, and must at all times remain compliant with the Data Protection Act. However, he would review the mechanisms by which the University could support and facilitate the communications needs of alumni branches with their members whilst adhering to the Data Protection Act.
13. The Registrar thanked members of the alumni for their continued support of the University.

Contributions and questions from the floor:

a. Mr Nick Richardson (BSc Zoology 1977)

Mr Richardson reflected that many graduates had developed a significant emotional attachment to the University as students and recognised the value of building this community and association beyond their time at the University and that this had led to the original formation of the Alumni Association. After 15 years as a successful Alumni Association, the University had made the decision to take the operation of this in-house. Mr Richardson commented that the impression that a number of alumni were now getting was that the NU Advancement team is more about the advancement of the University and not of the alumni community. He agreed with the Registrar that it was not the job of the University to run the alumni branches but that clearly the alumni community needed and sought the support, goodwill and facilitation of the University.

Mr Richardson observed that although the alumni community today included a percentage of alumni who had benefitted from a University degree with significantly less financial burden, and who therefore felt a degree of gratitude, this was in effect a constantly reducing group. He suggested that a forward-looking analysis should recognise that with the future financial strains that the majority of alumni were likely to face in relation to mortgages, pensions and student debt, it was highly possible that the majority of alumni would have a different perception in terms of the relationship with their alma mater and would be in a significantly worse position as potential donors. He therefore proposed that to mitigate this scenario, a critical success strategy of the University in terms of its alumni engagement should be to maintain a lifetime interest in making its alumni as successful as possible.

He expressed concern that the current approach reflected a two-dimensional transactional approach between the University and its alumni and that the University may not appreciate the opportunities for a more effective alumni community and engagement strategy to be

developed.

Mr Richardson suggested that Newcastle University should consider the mission statement of UCLA Alumni:

'Wherever you are in life or the world, we provide the bridge back to UCLA. Since 1934, our goal has been to enrich the lives of Alumni and offer ways to engage in UCLA's future.'

Mr Richardson suggested the University and the alumni should work together to produce an alumni community engagement strategy which should be presented at the next meeting of Convocation incorporating the UCLA approach of enriching the lives of its alumni as best practice.

b. Mr John Percy (BSc Mining Engineering 1962)

Mr Percy commented that he fully agreed with Mr Richardson's comments, and that the alumni do try to engage with the University, but often get little back.

Response:

The Registrar responded that he was convinced that there is more that unites us than divides us. The website has recently been revised and is continuing to improve, in fact changes have already been made to the website following feedback received earlier in the week from the Chair and other alumni, including the removal of the 'Donate' option.

Benefactions are important to the University, but this is not the only aspect of alumni engagement that is important or valuable to the University. He expressed the hope that Newcastle University is an organisation worth supporting in many ways.

The Chair of Convocation welcomed the interventions from the floor and confirmed that Convocation as the statutory body representing alumni, was the appropriate occasion for alumni to raise their opinions and concerns, in particular concerning matters directly affecting alumni. The Chair commented that many alumni had consistently shown their commitment and support for the University in many ways and hoped that any implied criticism should be considered in the spirit of wanting the best for the relationship.

He observed that a number of valid points had been made both through Convocation and directly to the University in relation to striking the right balance between alumni relations and fundraising and the on-going development of alumni engagement. Ultimately, the University had the right to manage its affairs as it sought fit, but he recognised that few organisations chose not to consider the views of its stakeholders and that the alumni community was clearly one such.

He asked whether Convocation supported (in the main) the comments made and would welcome further discussion of this subject by bringing together an interest group of individuals from the alumni to develop ideas and suggestions together with the University. This proposal had general support from the members of Convocation and the Chair undertook to facilitate such in consultation with the University.

8. HONORARY DEGREES 2015-16

Noted that honorary degrees were conferred on the following individuals at degree ceremonies held on the 9th and 10th July 2015:

Dr Tony Trapp DEng - a serial entrepreneur. He is one of the founders of: SMD (local subsea company), the IHC Engineering Business and also OSBIT Power (another successful company). He was an owner-director of SMD for 16 years, and founded The Engineering Business in 1997. He founded OSBIT Power in 2010.

Bruce Babbitt DCL- a successful, well-respected and internationally-renowned politician and environmental campaigner. He served as Governor of Arizona from 1978 to 1987 and as Secretary of the Interior from 1993 to 2001. His Arizona Groundwater Management Act of 1980 remains the most comprehensive water regulatory system in the US.

Harpal Kumar DSc - Harpal Kumar is the Chief Executive Officer and Chairman of the Executive Board of Cancer Research UK. He has been a strong and active supporter of cancer research in Newcastle for over 10 years.

Patsy Healey DCL -Patsy Healey retired from the University on the 30 September 2002. She is now Professor Emeritus in the School of Architecture, Planning and Landscape at Newcastle University, where she is a member of the Institute for Policy and Practice. She is a specialist in planning theory and practice, with a particular interest in strategic spatial planning for city regions and in urban regeneration policies.

Anthony Sargent DMus- set up the Sage Gateshead in 2000 and was its Director until March 2015. Sage Gateshead is an international home for music and musical discovery, bringing about a widespread and long-term enrichment of the musical life of the North East of England.

Noted that in 2014, Senate agreed to award honorary degrees in areas related to the University's three societal challenge themes at December 2015 congregation ceremonies.

Noted that an honorary degree was conferred on the following individual at a ceremony held on the 9th December 2015:

Baroness Ros Altmann DCL (Ageing)- Rosalind Miriam Altmann is a leading independent UK pensions expert and campaigner. In 2013 she was named in Top 50 Most Influential People in UK Pensions. Although best known for her pensions work, she is also involved in economic analysis and most recently in highlighting the inadequacies of the social care system. Appointed as Minister for Pensions in 2015.

Noted that Honorary degrees were also offered to Mr Danny Boyle (Social Renewal) and Professor James Syvitski (Sustainability). Professor Syvitski has deferred his award to July 2016. Mr Boyle declined our offer.

9. HONORARY FELLOWSHIPS 2015-16

Noted that Honorary fellowships were conferred on the following individuals at a ceremony held on 12 October 2015:

Mr Michael Bird

Michael was appointed to the RBP Board as a Trustee Director from August 2008 until he retired at the end of December 2012, and chaired the Investment Sub-Committee during this period. He served as a Trustee of the Development Trust from 2006 to December 2013 and was Chair of the Trustees from April 2010. He was also on the Durham University Council and Vice-President of St. John's College Durham. Michael has taken a very active and positive interest in the RBP Investment sub-committee during his period as Chair. The performance of the RBP investments is crucial to the sustainability of the scheme; it continued to prosper under his leadership

Leading the investment sub-committee effectively requires an excellent knowledge and understanding of the financial investment world generally, and the ability to liaise with the

scheme's investment advisers, individual investment managers, University senior managers and the Board of Trustees. Michael brought significant investment management experience to the Investment Sub-committee and great leadership skills in his role as Chair of the Trust. He was very influential in the ongoing exercise of realigning the purposes and use of the Development Trust endowments with the current priorities of the University, which will maximise the benefit to the University in the long term.

Ms Cathryn Harvey

Cathryn Harvey was an outstanding public servant for over forty years. She was Academic Registrar at Newcastle University from 2006-2011. In this position she led a transformational project to improve the quality of student services culminating in the construction of a new £35m student and administrative services building, King's Gate, which was officially opened in February 2010 by His Royal Highness the Duke of York.

Cathryn's working life was characterised by a deep and passionate commitment to support those socially disadvantaged and a commitment to improving service standards. She commenced her career in 1969 as a social worker in Manchester before moving to the North East in 1980 as a lecturer in life and social skills at South Tyneside College. This was followed by a period as a social worker with Barnardos followed by a further period as a teacher at Northumberland College covering a wide range of social work and social care issues. She then became the Education Manager at the Northumberland Training and Enterprise Council (TEC) in the mid-1990s. In this role, she established a countrywide family learning programme delivered by the Centre for Lifelong Learning in Newcastle and developed a strategy for co-operation between the TEC and higher education institutions. It was, therefore, a natural step for her to move to the Careers Service in Newcastle University in the late 1990s becoming Director in 1999. She pioneered a new approach to the provision of careers advice to students. This was recognised in two national awards from the Institute of Career Guidance and external accreditation under the Matrix Standard becoming the only higher education careers service nationally to achieve this quality mark.

Following this, in her role as Academic Registrar, Cathryn was a popular member of staff who won the trust of successive generations of Student Union sabbatical officers who turned to her for advice and guidance. Cathryn is a graduate of Newcastle University. She continues to be active in alumni events and in support projects. She recently completed a three year period on the University's ethical review committee for animal work. She has therefore enjoyed an association with the University going back fifty years.

Mr Ian Shott

Ian is the founder of Shott Trinova and focused on supporting and investing in organisations in the Life Sciences industry. Since 2010 and together with his partner Paul Ryan, Ian has helped found, or reposition, and lead half a dozen SMEs. Prior to this, he was the founder, majority owner and CEO of Excelsyn, a development and manufacturing services company to the global pharmaceutical industry, which he sold to AMRI in February 2010.

Ian has held many senior executive business leadership positions over the last thirty years, working for multinational chemical and life science companies including ICI, AstraZeneca, Alusuisse-Lonza, Chirex and Rhodia; and has been located in the UK, France and Switzerland with extended periods in the USA and Australia.

Ian founded and was inaugural chair of the UK government's Leadership Forum for Industrial Biotechnology. He also founded and is the current Chair of the Royal Academy of Engineering Enterprise Committee. He is a visiting professor in the School of Chemical Engineering and Advanced Materials Newcastle University having been a member of Council from 2006-2012. He is the Honorary Professor of Sustainable Process Technology at the University of Nottingham as well as chairing the Strategic Advisory Board for Chemical Engineering at Imperial College. He is a Fellow of the RAEng, the IChemE

previously serving as Technical Vice-President and President, and the RSC and has deep knowledge of biotechnology.

Ian's professional specialisations include corporate investment, merger and acquisition work, strategic planning, technology development and manufacturing. He has focused on innovation and entrepreneurialism throughout his career. Ian managed major transformational projects inspiring high calibre teams on an international basis. He has been primarily involved in the development and implementation of game changing strategies, which included taking Lonza into large molecule technology, now an established global leader.

Ian is a highly successful businessman who has an ongoing relationship with the University via a number of small and medium sized businesses which he has helped develop. He is best known at the University for his role on Council and particularly as a member of the Science City Council Advisory Group.

10. DEATHS AND OBITUARIES

Reported that a list of deaths is available on the Alumni website:

<http://www.ncl.ac.uk/alumni/news/obituaries.htm>

11. DATE OF NEXT MEETING

Reported that the provisional date for the Sixtieth Ordinary Meeting of Convocation is Saturday 17 June 2017. This date will be confirmed in due course.

Sam Taylor
Secretary to Convocation
29 June 2016