



# Contents - Impacts of adverse and extreme weather to the UK Rail Network

- What is the National Weather Team? What do we do?
- Improvement of assurance process and development of the RM3 Maturity Process
- Development of the Hot Weather Approach Document
- Development of the Seasonally Agnostic Railway Model
- Network Performance Board (NPB) Feedback and Escalation from SCSG
- Weather related recommendations and the Weather Academy
- Innovation and collaboration
- Enhancement of Key Route Strategies







Snow - Maidstone East — 11.03.21- Phil Barker Network Rail



Heat (Buckled Rail) - Oakenshaw Jn – 24072019 - Brett Hill (Network Rail)



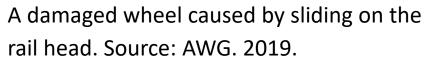
Frozen brake gear. Source: Mark Molyneux RDG



Frozen Coupler on an Intercity Express Passenger Train (IEP). Source: Mark Molyneux RDG









Sand being dispensed from the train sand box. Source: RSSB





### Forecast - 2 to 5 Days (weather and hazard summary)

Settled conditions prevailing between Thursday and Saturday, as an area of high pressure centred just to the north-west of the UK will bring dry conditions with a variable amount of cloud. Rather chilly overnight under clear spells, with air frost in places. Cloudier and more unsettled conditions should develop later on Saturday night and into Sunday, with spells of rain pushing in from the north, these turning to sleet and snow on high ground as cold northerly winds develop. The chance of wintry showers following behind the rain later in the day and overnight, with some sleet, snow and soft hail possibly falling even at low levels.

Summary Hazards - Perth (Scotland)																			
Day (0600 to 0600)	Wind		Heavy Rain		Snow		Frost		Min Temp	Max Temp	Min Temp	Temp Range		Ice Day		Lightning Risk		Freezing Fog	
	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Morn (06-11)	(06-18)	(18-06)	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.
Wed		Low	Aware	Low		High	Adverse	Low	2.5	13.5	-3.5		High		High		High		High
Thu		High		High		High	Adverse	Low	-3.0	12.0	-4.0		High		High		High		High
Fri		High		High		High	Adverse	Low	-3.0	11.5	-3.0	Aware	Low		High		High		High
Sat		High		High		High	Aware	Low	-3.0	13.0	0.0	Aware	Low		High		High		High
Sun	Aware	Low	Aware	Low	Aware	Low	Adverse	Low	1.5	10.0	-4.0		High		High		Low		High
Summary Hazards - Glasgow (Scotland)																			
Day (0600 to 0600)	Wind		Heavy Rain		Snow		Frost		Min Temp	Max Temp	Min Temp	Temp Range		Ice Day		Lightning Risk		Freezing Fog	
	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Morn (06-11)	(06-18)	(18-06)	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.	Hazard	Conf.
Wed		High		High		High	Aware	High	6.0	15.0	-0.5		High		High		High		High
Thu		High		High		High	Adverse	Low	-0.5	12.5	-3.5		High		High		High		High
Fri		High		High		High	Aware	Medium	-3.0	13.0	-1.5	Aware	Low		High		High		High
Sat		High		High		High		Low	-1.0	11.0	0.5		High		High		High		High
Sun	Aware	Low	Aware	Low	Aware	Low	Adverse	Low	2.5	8.0	-4.0		High		High		Low		High
Summary Hazards – Highland (Scotland)																			
Day (0600 to 0600)	Wind		Heavy Rain		Snow		Frost		Min Temp	Max Temp		Temp Range		Ice Day		Lightning Risk		Freezing Fog	
) 🚅 📋	<u>}</u>	7	§ S	Tji		Care Care	W	C5	Morn (06-11)	(06-18)	(18-06)	Hannel	Carl	Hanned	CE	Hanned	CE	.il	15:29 31/03/20

Example of a 2-5 day forecast for Perth and Glasgow forecast areas with a variation of alerts. Source: MetDesk 31.03.21









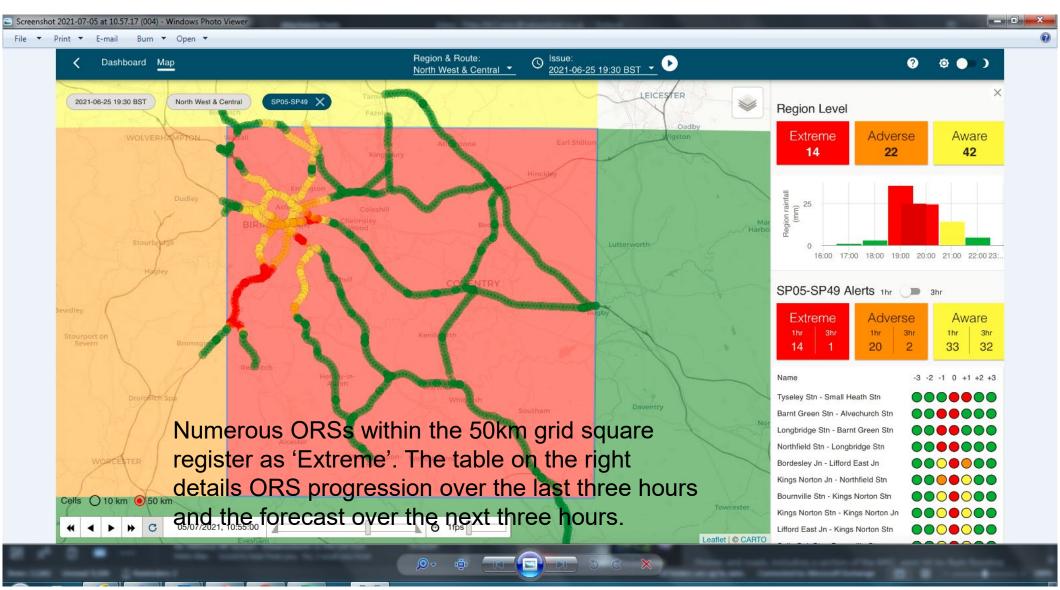






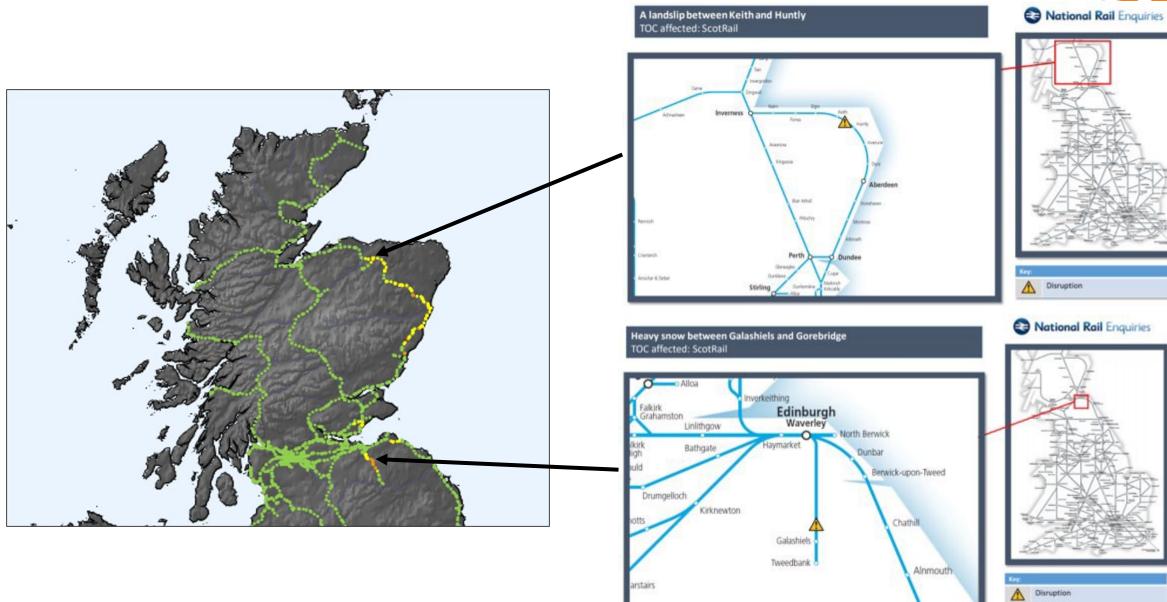
## 25th June 2021 CAT Alerts





# Decider Tool – Prototype Kilometre-Scale Forecasting System







# **Development of the Seasonally Agnostic Railway Model**

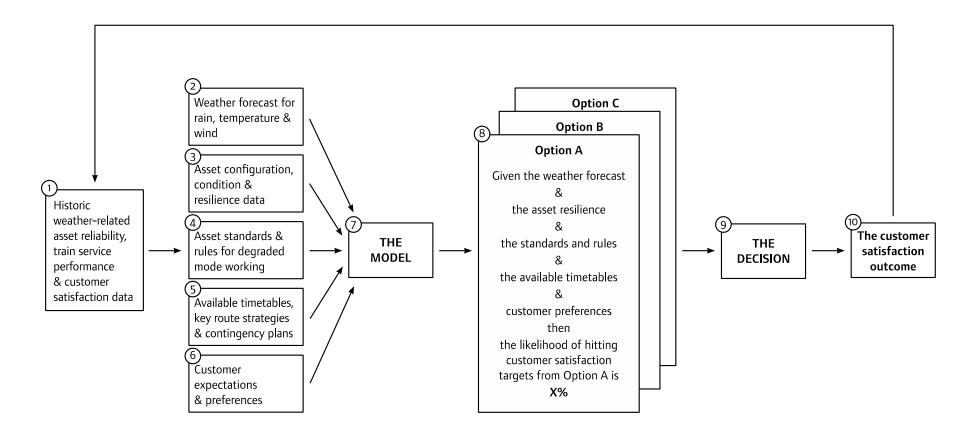
The model, commissioned by NR to Professor John Beckford of Loughborough University, is intended as a decision support tool providing evidence to Route Operations Managers to aid the Extreme Weather Action Team (EWAT) processes and make more customer-focussed decisions about the optimum level of services to provide during periods of extreme weather.

Using AI and ML the model takes the weather forecast, the resilience of the assets and the engineers' and operators' planned mitigations to these forecasts to predict the effects on services. The finished model aims to provide options and alternatives (e.g., to run the full service but expect severe delays or to run a modified service and provide it at a higher performance level.)

Influence IWMP maturity.

# The Pilot for The 'Seasonally Agnostic Railway' Model





#### Notes

- 1. 'Assets' include Infrastructure, rolling stock & operational people
- 2. Asset data is held for each Operational Route Section & fleet type and at sub-system, not component, level
- 3. 'The Decision' is made by appropriate people at appropriate lead times (e.g. 3 months, 3 weeks, 3 days or 3 hours?)





# Improvement of assurance process and development of the RM3 Maturity Process

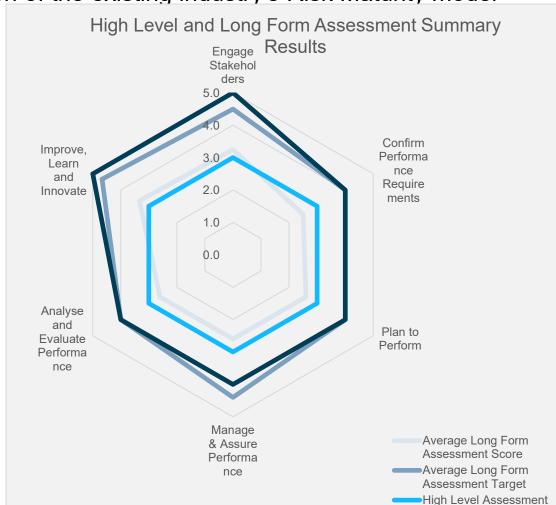
Improvement of the assurance process by adoption of the existing industry's Risk Maturity model

(RM3) performance.

The National Weather Team have already started to develop the maturity model under the Processes Definition Document (PDD) that now has KPIs, these now need to be tested and scoring measures need to be applied

**Assurance Maturity** 

Quantitively to Qualitative



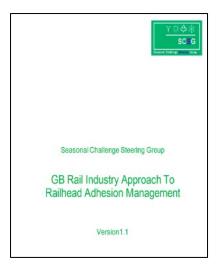


## **Development of the Hot Weather Approach Document**

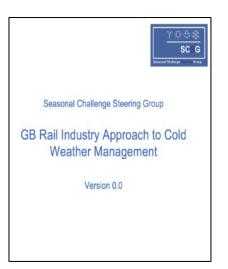
Approach document around the management of hot weather, capturing what we do, what we should do and what we could do (As the development completion and socialisation of the approach document for management of Adhesion).

Adopted by all regions and mandated by Network Performance Board (NPB).

Cold Weather Approach document commissioned.









# **Network Performance Board (NPB) Submissions from SCSG - Papers and Briefings**

Development of Leading Indicators & Targets with Routes and Operators – Setting Targets as presented at the National Adhesion Review (March 2022)

Adoption of leading indicators (use of LRF/Probabilistic Forecasting) – mandated by NPB







Hazard	Broad Risk Predictability	Fine Detail Predictability	Risk of forecast model sig. errors within 2-5 days of event	Risk of forecast model sig. errors within 2 days of event	
Strong Winds:	2-7 days	24-60 hours	Moderate	Low	
Parent depression					
Strong Winds:	1-3 days	6-36 hours	Very High	High	
Secondary depression					
Strong Winds:	0-3 days	0-12 hours	Very High	Very High	
Sting Jet					
Frontal Rainfall	2-5 days	12-36 hours	High	Low-Moderate	
Convective Rainfall inc.	1-4 days	0-3 hours	Very High	Very High	
thunderstorms					
Heatwaves	3-15 days	1-3 days	Low to Moderate	Very Low	
Severe Cold	3-10 days	12-72 hours	Moderate	Low	
Frontal Snowfall	1-4 days	6-48 hours	Very High	High	
Convective Snowfall	1-4 days	1-12 hours	Very High	Very High	

Lead-time predictability for different Network Rail weather hazards summary table



Weather related recommendations including (but not limited to) the recommendations arising

from the following incidents

2019 Stonehaven2021 Salisbury2022 Haddiscoe Flooding2022 Hot Summer Events



Changes to NOPs, Standards and Processes – captured through the Approach Documents and IWMP development (RM3P)

# **Weather Academy: Target State**

Updated Target state to define WA scopes into key focus areas that will enable product definition and benefit realisation



Weather Academy Target State



Learning & Sharing

Multidisciplinary groups

share, learn and improve

coming together to

Collaborative Online Learning Environment

Centralised hub for colleagues to access insights, good practice and to form an active community of practice



Community 'Feel'

Highly collaborative network where you feel like a 'member'



**Engaging the Industry** 

Cross rail industry engagement to facilitate learning and collaboration.
Aligning our Train & Freight Operating
Companies and other businesses to align to a common vision



Conferences

Regular events to bring the industry together

Knowledge



**Robust Professional Development Frameworks** 

Detailed review of **As-Is** weather related competencies within the industry

Define and validate competency frameworks for critical roles, e. g Ops, SDS / SDM and Asset Mgmt

Develop, deliver training and awareness plans and materials to key areas to manage competency gaps



Testing Skills & Experience

Integrating tabletop and scenario exercises into everyday practice



Tailored Training to Improve Decision Making

**Skills & Culture** 

Understanding diverse training needs to develop tailored materials to equip our people with the knowledge, skills to deliver a safe, reliable and resilient service



Culture, Behaviours align to Operational Goals

Positive mindset shift to build basic meteorological knowledge, creating a common language between rail and weather services

### **R&D & Innovation**



A journey of continuous improvement

Driving research and innovation opportunities through the Weather Academy to move towards a culture of continuous improvement



**Industry Partnership and Innovation** 

Capitalising on existing partnerships with CIRO, RIA and APM to drive weather related research and professional development



**Academic Partnerships** 

Partnering with academic institutions to build mixed research teams to tackle challenging strategic questions. Through exchanging knowledge and experience implement tangible improvements



Research Opportunities for Postgraduates

Seizing opportunities to research specific problem statements within our business as post graduate studies to drive improvements and learning

# **Weather Academy - Products**

Skills & Culture

Community & Awareness

Research & Innovation

Knowledge

#### Summit



Annual event to:

- demonstrate WA tools
- discuss key topics and issues
- learn from across community including Research and Innovation

### Workshops



Periodic activity to:

- Connect across community
- · Build awareness of WA
- Develop and practice skills

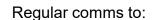
## WA Learning Hub



Live, online hub for:

- Collating useful information for WA community including elearning, news/insights
- Provide portal for community comms and interaction

#### Communication



- Build awareness of WA and products
- Recognise capabilities and promote network
- Maintain presence at forefront

### E-Learning



Subject learning material to:

- Self-serve learning to grow competency
- Reference material for use in operation

## Virtual Learning



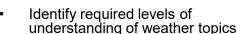
Live/instructor led online learning to:

- Provide flexible access to learning
- Grow competency in subject matter and skills
- Connect with community

#### **Competency Models**

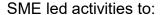


Role based profiles to:



- Identify required levels of capability in key skills to support weather related activities
- Inform topics/skills to be supported by other WA products

## Research Projects



- Provide new insights into weather related activities and grow third party relationships
- Develop new capabilities / practices including digital solutions



## Innovation and collaboration

The innovation platform has been developed in the commonly used Performance Improvement Management System (PIMs). The platform will need to be updated to include adoptive practices as well as new and emerging innovations.



ARG – Adhesion Related Research
UIC – RAIN – PRECIP Research
UIC – Hot Weather Research
RSSB – OLE Ice Research
SCO – Cryogenics
Met Desk and MO Probabilistic WF
Veg Index
TA - LIDAR



# **Support the enhancement of Key Route Strategies**

Partnership with routes to develop a prototype framework for managing extreme weather conditions.

Best Guide Document has been socialised following collaborative work with Western NW&C and

Chilterns.



